

# COUNTY SUPERVISORS ASSOCIATION ANNUAL REPORT

## FY 2021-2022

### CSA's Purpose

The CSA is a non-partisan forum for Arizona's 61 county supervisors to address important issues facing local constituents, to provide a mechanism to share information, and to advance a proactive state and federal policy agenda.

### Core Goals

- Protect and enhance county authorities and resources in order to promote efficient, responsive constituent services.
- Develop and disseminate information to assist state and local decision-making.
- Empower supervisors and professional staff to influence policy decision-makers at the state and federal level.

### Executive Committee Membership



**President**

Hon. Jean Bishop  
Mohave County



**President Elect**

Hon. Jason Whiting  
Navajo County



**First Vice President**

Hon. Stephen Miller  
Pinal County



**Second Vice President**

Hon. Lynne Pancrazi  
Yuma County



**Third Vice President**

Hon. Danny Smith  
Graham County



**Immediate Past President**

Hon. Steve Gallardo  
Maricopa County

### Core Capabilities

CSA capabilities leveraged by:

- 
- County Supervisors
  - County Managers
  - Legislative Affairs Staff
  - Technical Experts
  - Affiliate Organizations

### Strategies

- Advance a proactive policy agenda
- Leverage statewide county supervisor advocacy force
- Develop legislative champions statewide
- Support membership via outreach and specialized support
- Identify, prioritize and develop information products to assist state and local decision-making
- Retain and develop a talented, knowledgeable workforce
- Maintain a fiscally efficient, service-oriented organization

### CSA Professional Staff

**Craig Sullivan**  
Executive Director

**Penny Adams**  
Finance & County Services Director

**Robin Hillyard**  
Legislative Director

**Jacob Emmett**  
Legislative Liaison

**Vanessa Fielder**  
Research & Analytics Manager

**Yvonne Ortega**  
Executive Assistant & Special Projects

# FY 2021-22 Annual Report

Select Outcomes, Information Products, and Support Services

## Advocacy & Policy Development

### **17<sup>th</sup>** CSA Legislative Policy Summit, hosted by Yavapai County

Adopted 3 policy resolutions on the following priority issues:

- Increase Transportation Investment (1-21) – Urging state leaders to take action to increase ongoing resources for state and local investment in transportation
- Expand Access to Broadband (2-21) – Urging state leaders to leverage federal resources, regional and tribal partnerships to complete critical first and middle mile infrastructure necessary for statewide access to broadband
- Public Safety Pension Funding (3-21) – Urging the PSPRS Board of Trustees to continue making responsible changes to the plan and requesting the state government exercise restraint in enacting policies that increase costs in the system

**county-submitted proposals analyzed, resulting in:**

- 14** 6 measures adopted by CSA
- 4 measures were signed into law

**County financial priorities:**

- AZ Department of Juvenile Corrections (ADJC) Cost Shift (\$8.5 million)
- State Aid for Juvenile Dependency (\$2 million annually)
- JP Salary Cost Share return to 60/40 (\$1.4 million annually)
- Probation Officer Salaries, county policy not adopted
- Flexibility Language, policy adopted

**Engaged, briefed lawmakers and staff on county issues, including:**

- Facilitated/prepared content for CSA leadership communications with the Governor and Senate/House Majority/Minority leadership
- Regularly communicated with Governor's office policy staff
- Regularly briefed House/Senate Majority/Minority leadership staff
- Hosted "County 101" briefing for legislative research staff
- Provided staff support for supervisors participating in AACo Legislative Policy Committee
- Regularly briefed members of the legislature
- Testified before multiple Senate and House committees

**Engaged state agencies to promote county interests, including:**

- AZ Department of Health Services
- Administrative Office of the Courts
- AZ Department of Transportation
- AZ Department of Housing
- AZ Office of Administration
- AZ Department of Environmental Quality
- AZ Commerce Authority
- PSPRS Board of Trustees

**Represented county interests on legislative proposals, including attempts to:**

- Limit board emergency authorities
- Limit board discretion when establishing weapons and masking policies in county buildings
- Limit board discretion when granting building permits on split lots
- Mandate deputy and detention officer pay and resources
- Limit Board discretion regarding constable salaries
- Limit county abilities to ensure certain structures comply with zoning
- Limit a county's ability to address ransomware attacks
- Introduce further complications to the procurement process
- Change county elections procedures
- Reform the state's involuntary commitment process
- Change formation requirements for county improvement districts
- Reverse some of the state's cost-shifts to counties
- Provide staffing flexibility to county medical examiners
- Address funding for state probation officers

**CSA appointments/committees:**

- Governor's Water Augmentation, Innovation and Conservation Council
- AZ Surface Water Protection Program Advisory Group
- AZ Supreme Court Commission on Technology
- PSPRS Board of Trustees
- PSPRS Advisory Committee
- CSA President serves on AZ Commerce Authority Board
- CSA President serves on AACo LPC
- AZ Criminal Justice Commission
- Constable Ethics, Standards and Training Board

**Provided legislative briefings to the following:**

- County Supervisors Association Board of Directors
- County Managers/Administrators Association
- AZ County Planners Association
- AZ County Finance Officers Organization
- AZ City/County Management Association
- AZ Association of County Engineers
- AZ County Directors of Environmental Health Services Association
- AZ Civil Deputy Attorneys Association
- AZ Local Health Officials Association
- Rural Development Conference
- AZ County Information Technology Directors

# FY 2021-22 Annual Report

Select Outcomes, Information Products, and Support Services

## NACo Engagement

- Facilitated/supported member participation in NACo leadership and steering committees
- Advocated appointment of 42 members to NACo
- Supported CSA NACo Board Representative, Supervisor Manny Ruiz
- Supported CSA WIR Board Representative Richard Lunt and Alternate CSA WIR Representative Patrice Horstman
- Nominated Supervisor Danny Smith (Graham) for NACo County Leadership Institute
- Proclamation Promoting National County Government Month
- Supported members with the NACo credentials process
- Arizona Caucus Meeting, Co-Hosted with AACo
- Western Interstate Region, Ex Officio
- Western States Virtual Staff Meet Up
- NACo Annual conference
- NACo - NCCAE Presidents and Executives Meeting
- NACo Legislative Conference
- NCCAE Annual Meeting
- National Association of County Intergovernmental Relations Officials
- NACo- NCCAE National Opioid Settlement Seminar NACo Leadership Academy
- NACo Federal Policy Update: Overview of ARPA Flexibility Legislation

## Federal Outreach

- Letter Opposing the Local Assistance and Tribal
- Letter Opposing the Local Assistance and Tribal
- Consistency Fund (LATCF) Reduction Plan
- U.S. Senators Sinema, & Kelly Briefing re: Infrastructure Investments and Jobs Act (IIJA) Virtual
- Sen. Kelly Briefing re: FY2023 Requests for Federally Directed Spending
- White House IGA Briefing Call
- U.S. Treasury Webinar re: Reporting Guidelines for State and Local Fiscal Recovery Funds Confirmation

### Briefings & Materials:

- American Rescue Plan Act - Local Fiscal Recovery Fund Resources Use Overview
- State and Local Fiscal Recovery Funds (SLFRF) Final Rule Briefing - Non-Tribal Recipients
- Infrastructure Investment and Jobs Act (IIJA) Task Force Briefing
- American Rescue Plan Act (ARPA) Deadlines & Revenue Loss Declarations, Matt Hanson, Witt O'Brien's
- Federal Vaccine Regulations Issue Overview
- American Rescue Plan Act - Flexibility Legislation Overview
- ARPA Treasury Guidance Overview & Question Submittal
- County FEMA Public Assistance Reimbursement Survey
- Challenging the 2020 Census Overview





# FY 2021-22 Annual Report

Select Outcomes, Information Products, and Support Services

## Research & Data Initiative

### Documents/General Information:

- County 101: Roles & Responsibilities of County Government
- Effective Engagement with State Lawmakers Presentation
- CSA Board of Directors Membership Poster
- CSA Board of Directors Contact Sheet
- 2021-2022 CSA County Government Internship Program
- 2022 Legislative Summary
- 2022 Session Wrap-up Webinar
- 2022 Legislative Membership At A Glance
- 2022 Legislative Timeline
- Current Redistricting Map Impact on Legislative Membership
- Legislators Running for Other Offices
- County FY 2023 Budget and Legislative Priorities
- FY 2023 County Employee Salary Adjustment Survey
- Changes to Comply With the Juvenile Justice Reform Act
- 2021 Legislative Referendum Challenges Review
- Review of Budget Reconciliation Bill Lawsuits
- County Waste Tire Contracts Outline
- Legislator Contact List
- Probation Funding History

### State/County Financial Analysis:

- FY 2023 State Budget - County Touchpoints
- FY 2023 County Revenue & Expenditure Report
- FY 2023 Executive Budget Recommendation & JLBC Baseline: County Touchpoints
- 2022 CFO Guide
- Impact of Pending State Policies on County Finances
- Assessment Ratio Reduction and Personal Property Depreciation County Impact
- Impact of various sales tax changes on county revenues
- Bills with County Financial Impact
- Constable Pay Alternatives Overview
- HB 2541 Deputy and Detention Officer Starting Salary Analysis
- County Efforts to Increase Investment in Public Safety
- County Pension Funded Status & Financing
- County ALTCS Contribution Overview & Comparisons
- JLBC Baseline ALTCS Contributions by County
- County Healthcare Payment Reduction Proposal
- County Court Expenditure Survey
- County Court & Probation Funding Overview
- Impact of Judicial Salary Increase on Counties
- Pro Tempore Judge State/County Cost Share
- Impact of Restoring Pre-Recession JP Cost Share
- State Funding for Probation by County
- Impact of 2020 Census on Statutory Formulas
- HURF Revenues vs. Inflation 2003 to 2021

### County Data Initiative:

Easily accessible, high-quality data is key to identifying, understanding, and advocating on behalf of county interests and priorities.



<http://www.countysupervisors.org/encyclopedia/>

CSA launched a new, expanded, County Encyclopedia tool. This updated Encyclopedia provides simpler access to more of CSA's database and allows for users to more easily create custom comparisons.

Expanded Encyclopedia covers four major categories of information:

General Info.

Revenues

Expenditures

Demographics

For the first time, the Encyclopedia allows you to explore:

- Major cost driver trends over time
- Percent of county general fund expenditures consumed by major cost drivers
- County audited general fund expenditures, by expenditure type, FY 2010 forward
- County expenditure limits, FY 1981 forward

To navigate the Encyclopedia, CSA created a [series of videos](#) to guide users through the new platform as well as [tips](#) to answer frequently asked questions.

Expanded existing datasets to include:

- County elected officials, FY 1987 forward
- Amounts subject to expenditure limits, FY 2001 forward
- Decennial Census data by place, 2000 to 2020
- American Community Survey demographic characteristics, 2010-2014; 2015-2019
- Statewide Court Revenue Distributions, FY 1999 forward
- Statewide Court Expenditures by Fund, FY 1999 forward

Additionally, CSA maintained and updated existing annual and monthly datasets, including those that feed into CSA's other data visualization tools:

Revenue Dashboard

<http://www.countysupervisors.org/csa-revenue-dashboard/>

Quickly identify trends in major county revenues streams: local sales taxes, state shared TPT, vehicle license tax and HURF revenues

Employment Dashboard

<http://www.countysupervisors.org/csa-employment-dashboard/>

Explore long and short-term trends in employment by county and industry

# FY 2021-22 Annual Report

Select Outcomes, Information Products, and Support Services

## Informing County Leaders

CSA hosted over **73 county meetings** to support its membership:

### Prepared content and facilitated briefings for the following:

- 9 CSA Board of Directors meetings
- 8 Executive Board of Directors meetings
- 11 County Managers Association meetings
- 11 CSA Legislative Policy Committee meetings
- 15 County Outreach Presentations to counties
- 1 Legislative Session Wrap-up webinar
- 9 Medium County Caucus meetings
- 9 Small County Caucus meetings

### Guest presentations included:

- U.S. Senator Kyrsten Sinema
- Luis Heredia, AZ State Director, Office of U.S. Senator Mark Kelly
- Andy Tobin, Director, ADOA
- John Halikowski, Director, ADOT
- Jami Snyder, Director, AHCCCS
- Clint Chandler, Deputy Director, ADWR
- Scott McCarty, Chairman, PSPRS Board of Trustees
- Paul Matson, Director, ASRS
- Edward Gilligan, Director of Adult Probation Services, AOC
- Andy LeFevre, Executive Director, ACJC
- Tom Simplot, Director, ADOH
- Jocelyn Gibbon, Freshwater Policy Consulting
- Haley Paul, Audubon Southwest
- Mark Ritacco, Chief Government Affairs Officer, NACo
- Eryn Hurley, Director of Government Affairs, NACo
- Jonathan Shuffield, Legislative Director, Public Lands, NACo
- Jessica Jennings, Legislative Director, Transportation, NACo
- Marshal Trimble, AZ Official State Historian
- Tami Ryall, Government Relations, Pinal County
- Steve Peru, Coconino County Manager

*Coordinated online workshops for county supervisors and professional staff, including the following:*

### CSA Learning Series webinars:

- Adult and Juvenile Probation Overview
  - Ed Gilligan, AZ Supreme Court
- AZ Criminal Justice Division Overview and County Connection to ADJC
  - Andy LeFevre, Executive Director, AZ ADJC

**Archived videos available at:**

<http://www.countysupervisors.org/new-supervisor-orientation/>

## Media, Communications & Outreach

**Provided counties with letters, proclamations and resolutions regarding:**

### County legislative and budget priorities:

- **Resolution No. 1-21:** Increase Transportation Investment - A Resolution of the County Supervisors Association of Arizona Urging State Leaders to Take Action to Increase Ongoing Resources for State and Local Investment in Transportation Infrastructure
- **Resolution No. 2-21:** Expand Access to Broadband - A Resolution of the County Supervisors Association of Arizona Urging State Leaders to Leverage Federal Resources, Regional and Tribal Partnerships to Complete Critical First Mile and Middle Mile Infrastructure Necessary for Statewide Access to Broadband
- **Resolution No. 3-21:** Public Safety Pension Funding - A Resolution of the County Supervisors Association of Arizona Urging the PSPRS Board of Trustees to Continue Making Responsible Changes to the Plan and Requesting that the State Government Exercise Restraint in Enacting Policies that Increase Costs in the System
- **Resolution No. 4-21:** Court System Funding- A Resolution of the County Supervisors Association of Arizona Urging the Legislature and Governor to Sufficiently Fund the State's Portion of the Cost of Arizona's Court System and Calling on the State and Administrative Office of the Courts to Identify Efficiencies Within the Court System

### Major county budget impacts:

- Letter re: impacts of select state policies on county finance
- Letter re: funding for state probation officers
- Letter urging support of eliminating ADJC cost shift
- Letter urging adoption of state aid for juvenile dependency funding

### Further communication and outreach:

- CSA Legislative Update, weekly e-newsletter
- Regular Action Alerts & Session Updates (as needed)
- Web platform [www.countysupervisors.org](http://www.countysupervisors.org)
- Established sponsorship partnerships with 33 businesses
- Facilitated "County Government Month" & procured proclamation from Governor

### Ongoing social media presence with regular postings:

- 1,152 Twitter Followers
- 215 Facebook Followers