

Coconino County
General Fund Ten Year Financial Plan: Operating Revenues and Expenditures (Recessionary Growth)

	Budget FY 2010	Estimated FY 2010	Budget FY 2011	Estimated FY 2011	Projected								
					FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Revenues and Transfers In													
Taxes	\$ 22,975,399	\$ 22,091,428	\$ 22,679,961	\$ 22,339,961	\$ 22,850,660	\$ 24,146,611	\$ 25,352,640	\$ 26,267,507	\$ 27,216,239	\$ 28,182,663	\$ 29,184,202	\$ 30,203,390	\$ 31,258,925
Licenses and Permits	889,300	847,683	889,300	889,300	942,658	1,008,644	1,059,076	1,080,258	1,101,863	1,156,956	1,214,804	1,275,544	1,339,321
Intergovernmental	19,464,290	17,779,319	18,317,338	17,592,338	17,817,349	18,028,008	19,077,707	20,110,419	20,811,200	21,519,673	22,253,980	22,995,127	23,762,583
Charges for Services	3,407,100	3,462,114	5,824,380	5,037,698	4,990,677	5,058,353	5,141,484	5,233,409	5,327,082	5,422,541	5,519,819	5,618,956	5,719,988
Fees, Fines, and Forfeits	1,176,288	1,165,450	1,154,400	1,154,400	1,177,488	1,195,150	1,213,078	1,231,274	1,249,743	1,268,489	1,287,516	1,306,829	1,326,432
Investment Income	302,002	419,410	355,000	400,000	336,611	304,161	270,785	257,510	253,587	251,058	241,494	252,820	255,815
SRP Contributions	131,460	136,481	125,000	125,000	118,750	112,813	107,172	101,813	100,000	100,000	100,000	100,000	100,000
Miscellaneous	163,790	183,465	180,290	180,290	180,290	180,290	180,290	180,290	180,290	180,290	180,290	180,290	180,290
Transfers In	3,098,106	2,883,684	2,049,728	1,895,912	1,728,200	933,394	735,991	756,967	778,823	800,496	816,155	839,320	863,412
Total Revenues and Transfers In	51,607,735	48,969,034	51,575,397	49,614,899	50,142,682	50,967,424	53,138,222	55,219,446	57,018,828	58,882,166	60,798,260	62,772,276	64,806,766
Expenditures and Transfers Out													
Salaries	25,715,676	24,687,730	24,826,709	24,826,709	24,771,152	24,673,443	25,252,354	26,365,116	27,447,708	28,585,058	29,261,760	30,471,672	31,652,614
Benefits	8,745,049	8,258,590	8,928,492	8,928,492	9,172,079	9,677,535	10,366,105	10,836,316	11,314,448	11,811,925	12,218,021	12,756,147	13,304,724
Less: Projected Salary Savings	(800,000)	-	(300,000)	(1,050,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Operations	6,858,703	6,509,790	8,264,985	7,964,982	7,470,644	7,687,795	7,602,790	7,810,622	7,777,094	7,961,419	7,904,400	8,115,248	8,059,766
Travel	1,298,249	1,171,923	1,329,488	1,329,488	1,328,445	1,341,729	1,355,147	1,368,698	1,382,385	1,396,209	1,410,171	1,424,273	1,438,515
Capital	520,523	456,497	615,976	615,976	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Transfers Out	10,458,699	9,716,879	9,178,625	8,978,625	8,767,016	8,984,459	9,289,343	9,254,462	9,466,479	9,731,359	9,911,365	10,190,114	10,477,992
Total Expenditures and Transfers Out	52,796,899	50,801,409	52,844,275	51,594,272	51,224,336	52,079,962	53,580,737	55,350,213	57,103,114	59,200,971	60,420,717	62,672,454	64,648,612
Total Surplus/(Deficit)	(1,189,164)	(1,832,375)	(1,268,878)	(1,979,373)	(1,081,653)	(1,112,538)	(442,515)	(130,768)	(84,286)	(318,805)	377,543	99,823	158,154
Beginning Fund Balance	15,032,110	15,032,110	13,199,735	13,199,735	11,220,362	10,138,709	9,026,171	8,583,655	8,452,888	8,368,602	8,049,797	8,427,340	8,527,163
Net Ending Fund Balance	\$ 13,842,946	\$ 13,199,735	\$ 11,930,857	\$ 11,220,362	\$ 10,138,709	\$ 9,026,171	\$ 8,583,655	\$ 8,452,888	\$ 8,368,602	\$ 8,049,797	\$ 8,427,340	\$ 8,527,163	\$ 8,685,316
Fund Balance													
Unreserved													
General Fund	\$ 5,781,009	\$ 5,693,821	\$ 3,871,787	\$ 3,432,294	\$ 1,956,811	\$ 601,341	\$ (196,405)	\$ 363,791	\$ 12,876	\$ (582,179)	\$ (489,701)	\$ (682,506)	\$ (825,912)
Loan to Flood Control District	-	-	(1,000,000)	(1,000,000)	-	-	1,000,000	-	-	-	-	-	-
Emergency Reserve	7,431,717	6,875,694	7,428,850	7,157,848	7,262,172	7,505,104	7,860,335	8,169,372	8,436,001	8,712,251	8,997,316	9,289,943	9,591,503
Total Unreserved Fund Balance	\$ 13,212,726	\$ 12,569,515	\$ 10,300,637	\$ 9,590,142	\$ 9,218,984	\$ 8,106,445	\$ 8,663,930	\$ 8,533,162	\$ 8,448,876	\$ 8,130,072	\$ 8,507,615	\$ 8,607,437	\$ 8,765,591

Assumptions & Changes:

1 Vacancy Savings	500,000	1,400,000	200,000	700,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
2 Personal Day Purchase	300,000	168,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
3 FY10 Target Reductions	1,266,000	1,266,000											
4 FY11 Target Reductions			1,550,000	1,550,000									
5 Special Revenues for State Budget Impacts	350,000	282,195	552,696	398,888		303,835							
7 Merit Increases (\$900,000/year)	0%	0%	0.0%	0.0%	0.00%	0.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
8 Inflationary Salary, Benefit, & Operational Increases													
9 FMAP Allocation	558,900	558,900	322,500	615,216									
10 Loss of SRS Funding for Superintendent of Schools, Patrol, Search and Rescue							725,000	Recurring funding loss					
11 Loss of PILT full funding							400,000	Recurring funding loss					
12 Capital R&R Funding			1,210,000	1,210,000	750,000								

Coconino County
General Fund Ten Year Financial Plan: Operating Revenues and Expenditures (Average Growth)

	Budget FY 2010	Estimated FY 2010	Budget FY 2011	Estimated FY 2011	Projected								
					FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Revenues and Transfers In													
Taxes	\$ 22,975,399	\$ 22,091,428	\$ 22,679,961	\$ 22,339,961	\$ 23,182,160	\$ 24,381,976	\$ 25,643,942	\$ 26,569,879	\$ 27,530,101	\$ 28,508,138	\$ 29,521,719	\$ 30,553,058	\$ 31,621,181
Licenses and Permits	889,300	847,683	889,300	889,300	942,658	1,008,644	1,059,076	1,080,258	1,101,863	1,156,956	1,214,804	1,275,544	1,339,321
Intergovernmental	19,464,290	17,779,319	18,317,338	17,592,338	18,252,349	18,341,208	19,411,265	20,463,990	21,178,207	21,900,260	22,648,648	23,404,003	24,186,179
Charges for Services	3,407,100	3,462,114	5,824,380	5,037,698	4,990,677	5,058,353	5,141,484	5,233,409	5,327,082	5,422,541	5,519,819	5,618,956	5,719,988
Fees, Fines, and Forfeits	1,176,288	1,165,450	1,154,400	1,154,400	1,177,488	1,195,150	1,213,078	1,231,274	1,249,743	1,268,489	1,287,516	1,306,829	1,326,432
Investment Income	302,002	419,410	355,000	400,000	336,611	327,156	301,390	287,322	282,913	280,013	269,965	281,039	283,652
SRP Contributions	131,460	136,481	125,000	125,000	118,750	112,813	107,172	101,813	100,000	100,000	100,000	100,000	100,000
Miscellaneous	163,790	183,465	180,290	180,290	180,290	180,290	180,290	180,290	180,290	180,290	180,290	180,290	180,290
Transfers In	3,098,106	2,883,684	2,049,728	1,895,912	1,728,200	939,309	746,076	767,480	789,784	811,895	827,839	851,471	876,050
Total Revenues and Transfers In	51,607,735	48,969,034	51,575,397	49,614,899	50,909,182	51,544,899	53,803,772	55,915,715	57,739,984	59,628,582	61,570,600	63,571,191	65,633,092
Expenditures and Transfers Out													
Salaries	25,715,676	24,687,730	24,826,709	24,826,709	24,771,152	24,892,467	25,725,778	26,858,661	27,962,229	29,120,160	29,810,239	31,042,090	32,245,849
Benefits	8,745,049	8,258,590	8,928,492	8,928,492	9,172,079	9,687,243	10,430,861	10,903,651	11,384,460	11,884,448	12,291,460	12,832,198	13,383,474
Less: Projected Salary Savings	(800,000)	-	(300,000)	(1,050,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Operations	6,858,703	6,509,790	8,264,985	7,964,982	7,470,644	7,687,795	7,602,790	7,810,622	7,777,094	7,961,419	7,904,400	8,115,248	8,059,766
Travel	1,298,249	1,171,923	1,329,488	1,329,488	1,328,445	1,341,729	1,355,147	1,368,698	1,382,385	1,396,209	1,410,171	1,424,273	1,438,515
Capital	520,523	456,497	615,976	615,976	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Transfers Out	10,458,699	9,716,879	9,178,625	8,978,625	8,767,016	9,079,537	9,443,119	9,406,072	9,615,461	9,886,301	10,070,180	10,355,282	10,649,767
Total Expenditures and Transfers Out	52,796,899	50,801,409	52,844,275	51,594,272	51,224,336	52,403,773	54,272,695	56,062,704	57,836,629	59,963,536	61,201,449	63,484,091	65,492,371
Total Surplus/(Deficit)	(1,189,164)	(1,832,375)	(1,268,878)	(1,979,373)	(315,153)	(858,874)	(468,922)	(146,988)	(96,645)	(334,954)	369,151	87,100	140,721
Beginning Fund Balance	15,032,110	15,032,110	13,199,735	13,199,735	11,220,362	10,905,209	10,046,335	9,577,413	9,430,424	9,333,779	8,998,825	9,367,976	9,455,076
Net Ending Fund Balance	\$ 13,842,946	\$ 13,199,735	\$ 11,930,857	\$ 11,220,362	\$ 10,905,209	\$ 10,046,335	\$ 9,577,413	\$ 9,430,424	\$ 9,333,779	\$ 8,998,825	\$ 9,367,976	\$ 9,455,076	\$ 9,595,797
Fund Balance													
Unreserved													
General Fund	\$ 5,781,009	\$ 5,693,821	\$ 3,871,787	\$ 3,432,294	\$ 2,608,336	\$ 1,535,771	\$ 699,033	\$ 1,238,464	\$ 871,524	\$ 256,597	\$ 336,837	\$ 127,393	\$ (37,484)
Loan to Flood Control District	-	-	(1,000,000)	(1,000,000)	-	-	1,000,000	-	-	-	-	-	-
Emergency Reserve	7,431,717	6,875,694	7,428,850	7,157,848	7,377,147	7,590,838	7,958,654	8,272,235	8,542,530	8,822,503	9,111,414	9,407,958	9,713,556
Total Unreserved Fund Balance	\$ 13,212,726	\$ 12,569,515	\$ 10,300,637	\$ 9,590,142	\$ 9,985,484	\$ 9,126,610	\$ 9,657,688	\$ 9,510,699	\$ 9,414,054	\$ 9,079,100	\$ 9,448,251	\$ 9,535,351	\$ 9,676,072

Assumptions & Changes:

1 Vacancy Savings	500,000	1,400,000	200,000	700,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
2 Personal Day Purchase	300,000	168,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
3 FY10 Target Reductions	1,266,000	1,266,000											
4 FY11 Target Reductions			1,550,000	1,550,000									
5 Special Revenues for State Budget Impacts	350,000	282,195	552,696	398,888		303,835							
7 Merit Increases (\$900,000/year)	0%	0%	0.0%	0.0%	0.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
8 Inflationary Salary, Benefit, & Operational Increases													
9 FMAP Allocation	558,900	558,900	322,500	615,216									
10 Loss of SRS Funding for Superintendent of Schools, Patrol, Search and Rescue						725,000	Recurring funding loss						
11 Loss of PILT full funding						400,000	Recurring funding loss						
12 Capital R&R Funding			1,210,000	1,210,000	750,000								

HURF
Ten Year Financial Plan: Adjusted for Inflation and Pay Plan
Financial Summary

	11/16/2010		Budget FY 2011	Estimate FY 2011	PROJECTED									
	Budget FY2010	Actual FY2010			FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	
Revenues		11/16/2010												
Taxes	\$ 2,148,978	\$ 1,892,189	\$ 1,892,347	\$ 1,892,347	\$ 1,930,194	\$ 1,968,798	\$ 2,008,174	\$ 2,058,378	\$ 2,109,838	\$ 2,162,584	\$ 2,216,648	\$ 2,272,064	\$ 2,328,866	
Licenses and Permits	24,025	24,270	16,525	16,525	16,856	17,193	17,536	17,887	18,245	18,610	18,982	19,362	19,749	
Intergovernmental	9,892,150	9,325,678	10,093,920	8,878,517	8,201,121	8,751,183	9,042,716	9,292,948	9,549,437	9,812,337	10,081,810	10,358,020	10,641,135	
American Recovery & Reinvestment Act	-	-	819,000	819,000	-	-	-	-	-	-	-	-	-	
Investment Income	300,000	543,404	250,000	250,000	403,655	280,997	103,974	(76,941)	-	-	-	-	-	
Gain on Sale of Equipment	-	40,430	250,000	250,000	437,780	416,049	244,962	339,689	919,879	-	-	-	-	
Miscellaneous	-	10,583	-	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
Total Revenues	12,365,153	11,836,554	13,321,792	12,106,389	10,994,606	11,439,219	11,422,362	11,636,962	12,602,398	11,998,530	12,322,440	12,654,446	12,994,750	
Expenditures														
Salaries	5,586,812	4,737,694	5,438,429	4,713,429	5,438,429	5,438,429	5,683,158	5,924,693	6,176,492	6,423,552	6,744,729	7,014,518	7,295,099	
Benefits	2,090,749	1,680,010	2,089,157	1,739,157	2,201,136	2,267,390	2,456,944	2,566,769	2,681,504	2,797,613	2,934,976	3,062,354	3,195,260	
Operations	2,671,516	2,157,658	3,232,765	3,232,765	2,953,093	2,873,624	2,894,360	2,915,303	2,936,456	2,957,821	2,979,399	3,001,193	3,023,205	
Commodities	1,560,315	1,486,366	1,523,315	1,523,315	1,592,870	1,608,799	1,624,887	1,641,136	1,657,547	1,674,122	1,690,864	1,707,772	1,724,850	
Contingency	600,000	12,794	900,000	-	-	-	-	-	-	-	-	-	-	
Equip & Lt Veh Replacement	1,143,000	450,509	2,640,375	2,640,375	1,865,778	2,151,237	2,462,928	1,886,252	5,855,894	2,239,474	2,239,474	2,239,474	2,239,474	
Travel	80,876	23,021	68,670	68,670	69,357	70,050	70,751	71,458	72,173	72,895	73,624	74,360	75,103	
ROW Acquisition	240,000	128,846	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	
Flood Control	1,010,000	114,486	2,432,500	-	1,200,000	1,300,000	1,260,000	1,300,000	1,240,000	1,200,000	1,150,000	1,250,000	1,250,000	
Facility Improvements	389,000	70,650	-	-	-	-	-	-	-	-	-	-	-	
Improvements	1,228,000	527,378	4,417,500	1,271,364	1,500,000	3,000,000	1,520,000	1,760,000	1,912,500	2,000,000	2,000,000	2,000,000	2,000,000	
Federal Stimulus (ARRA)	1,158,186	819,000	931,872	931,872	-	-	-	-	-	-	-	-	-	
Capital (Routine Equipment)	888,950	208,071	691,300	691,300	47,370	69,370	32,370	47,370	69,370	32,370	47,370	47,370	47,370	
Total Expenditures	18,647,404	12,416,483	24,440,883	16,887,247	16,943,032	18,853,899	18,080,397	18,187,981	22,676,936	19,472,847	19,935,435	20,472,041	20,925,361	
Subtotal Revenues - Expenditures	(6,282,251)	(579,929)	(11,119,091)	(4,780,858)	(5,948,426)	(7,414,679)	(6,658,035)	(6,551,019)	(10,074,538)	(7,474,316)	(7,612,995)	(7,817,596)	(7,930,612)	
Transfers														
Total Transfers In	2,655,000	1,814,760	3,604,500	1,709,500	2,970,000	2,645,000	1,779,841	1,193,516	870,000	1,220,000	1,170,000	1,170,000	1,170,000	
Total Transfers Out	987,873	1,019,476	1,183,182	1,183,182	1,110,197	1,131,066	1,152,310	1,173,673	1,195,679	1,218,345	1,241,697	1,265,762	1,290,566	
Net Transfers In/(Out)	1,667,127	795,284	2,421,318	526,318	1,859,803	1,513,934	627,531	19,843	(325,679)	1,655	(71,697)	(95,762)	(120,566)	
Total Surplus/(Deficit)	(4,615,124)	215,355	(8,697,773)	(4,254,540)	(4,088,623)	(5,900,746)	(6,030,504)	(6,531,176)	(10,400,217)	(7,472,662)	(7,684,693)	(7,913,357)	(8,051,178)	
Beginning Fund Balance	17,494,358	17,494,358	17,709,713	17,709,713	13,455,173	9,366,550	3,465,804	(2,564,699)	(9,095,875)	(19,496,092)	(26,968,754)	(34,653,446)	(42,566,803)	
Net Ending Fund Balance	\$ 12,879,234	\$ 17,709,713	\$ 9,011,940	\$ 13,455,173	\$ 9,366,550	\$ 3,465,804	\$ (2,564,699)	\$ (9,095,875)	\$ (19,496,092)	\$ (26,968,754)	\$ (34,653,446)	\$ (42,566,803)	\$ (50,617,982)	

**JAIL DISTRICT
10 YEAR FINANCIAL PLAN**

		2009	2010	2011 Budget	2011 Estimate	2012	2013	2014	2015	2016	2017	2018	2019	2020
OPERATIONS														
L	Revenues													
O	MOE/Treatment	2,308,556	2,325,435	2,413,595	2,383,571	2,431,242	2,479,867	2,529,465	2,580,054	2,631,655	2,684,288	2,737,974	2,792,733	2,848,588
C	Sales Tax	11,486,443	10,791,078	11,287,500	11,050,000	11,271,000	11,947,260	12,622,280	13,101,927	13,599,800	14,102,993	14,624,803	15,151,296	15,696,743
A	Misc.	214,855	291,280	264,155	269,853	272,552	275,277	278,030	280,810	283,618	286,454	289,319	292,212	295,134
L	Total Revenues	14,009,853	13,407,793	13,965,250	13,703,424	13,974,794	14,702,404	15,429,775	15,962,791	16,515,073	17,073,735	17,652,096	18,236,242	18,840,465
P	Expenditures													
O	Salaries	6,446,046	6,338,158	7,341,193	6,099,738	7,691,285	8,281,206	8,760,412	9,524,868	9,936,660	10,345,056	10,859,206	11,305,881	11,770,930
P	Operating	2,839,485	2,892,078	2,562,485	3,272,464	2,588,110	2,613,991	2,640,131	2,666,532	2,693,197	2,720,129	2,747,331	2,774,804	2,802,552
U	Fixed-Debt Service	2,578,992	2,574,622	2,061,475	2,060,506	2,258,650	250,250	250,500	1,514,539	1,516,053	1,517,569	1,519,087	1,520,606	1,522,126
L	Capital R&R - Facility			337,080	310,000	94,500	84,160	86,875	806,027	247,358	410,500	204,100	204,100	204,100
T	Capital R&R - Kitchen	7,000		10,000	10,000	35,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
I	Total Expenditures	11,871,523	11,804,859	12,312,233	11,752,708	12,667,545	11,244,607	11,752,918	14,526,966	14,408,268	15,008,255	15,344,723	15,820,391	16,314,708
O	Surplus/(Deficit)	2,138,330	1,602,934	1,653,017	1,950,716	1,307,249	3,457,797	3,676,856	1,435,825	2,106,805	2,065,480	2,307,373	2,415,851	2,525,757
N														
	Revenues													
	Bed Rentals	2,297,869	2,375,012	2,275,162	2,410,502	3,077,449	3,285,000	3,285,000	3,285,000	3,285,000	3,285,000	3,285,000	3,285,000	3,285,000
R	Expenditures													
E	Salaries	1,849,276	1,840,111	2,131,314	1,769,593	2,250,464	2,423,075	2,563,290	2,822,091	2,944,099	3,065,102	3,217,437	3,349,781	3,487,569
N	Operating	814,606	839,636	1,342,440	949,373	1,355,864	958,867	1,369,423	968,456	1,383,117	978,140	1,396,948	987,922	1,410,918
T	Total Expenditures	2,663,882	2,679,746	3,473,754	2,718,966	3,606,329	3,381,942	3,932,713	3,790,547	4,327,216	4,043,242	4,614,386	4,337,703	4,898,487
A	Bed Rental Profit	(366,013)	(304,734)	(1,198,592)	(308,464)	(528,879)	(96,942)	(647,713)	(505,547)	(1,042,216)	(758,242)	(1,329,386)	(1,052,703)	(1,613,487)
L														
ENDING BALANCE		<u>1,772,317</u>	<u>1,298,200</u>	<u>454,425</u>	<u>1,642,252</u>	<u>778,370</u>	<u>3,360,855</u>	<u>3,029,143</u>	<u>930,278</u>	<u>1,064,589</u>	<u>1,307,238</u>	<u>977,987</u>	<u>1,363,148</u>	<u>912,270</u>
Cumulative		7,268,842	8,541,958	8,996,383	10,184,210	10,962,580	14,323,435	17,352,578	18,282,856	19,347,445	20,654,683	21,632,670	22,995,818	23,908,089

GENERAL ASSUMPTIONS

- a. Maximum total population of 520 until 2012
- b. Beginning 2013 Local Population increase of 1% and Bed Rental Max of 150
- c. MOE increase @ 2% per year
- d. Sales Tax increase of 2% for 2012, 6% for 2013, 5.6% for 2014 and approximately 4% thereafter
- e. Variable salary & ERE increases
- f. Services/Supplies increase @ 1% per year
- g. Additional staff in 2012 for Transitional Housing
- h. Additional debt service in 2012 for Transitional Housing
- i. Additional staff in 2015 for New Facility
- j. Additional debt service in 2015 for New Facility
- k. Bed Rentals @ \$60
- l. Exodus program increase @ 10% per year

**Coconino County Parks and Open Space
Long-Term Plan: \$33 Million Sales Tax Ballot Initiative**

	FY03 - FY10	FY11 Budget	FY11 Estimate	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	Total
Revenues:													
Sales Tax	\$ 20,775,011	\$ 2,821,875	\$ 2,762,500	\$ 2,817,750	\$ 2,986,815	\$ 3,155,570	\$ 502,354	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,000,000
Investment Income	1,767,327	190,000	160,000	-	-	23,351	-	1,171	1,206	1,242	1,280	1,318	1,956,896
Grants	1,059,309	7,500,306	6,159,921	-	-	-	-	-	-	-	-	-	7,219,230
Total Revenue	\$ 23,601,648	\$ 10,512,181	\$ 9,082,421	\$ 2,817,750	\$ 2,986,815	\$ 3,178,921	\$ 502,354	\$ 1,171	\$ 1,206	\$ 1,242	\$ 1,280	\$ 1,318	\$ 42,176,126
Expenditures:													
Fort Tuthill Expansion	\$ 3,084	\$ -	\$ 3,285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,288,084
Kachina Area Forest & Wetlands	895,370	618,535	474,899	-	-	-	-	-	-	-	-	-	1,370,269
McMillan Mesa	-	187,019	187,019	-	-	-	-	-	-	-	-	-	187,019
Observatory Mesa	86,520	33,000	33,000	-	-	-	-	-	-	-	-	-	119,520
Old Growth Forest	-	-	-	-	-	2,762,889	-	-	-	-	-	-	2,762,889
Rogers Lake	103,640	14,900,000	13,556,281	-	-	-	-	-	-	-	-	-	13,659,921
Walnut Canyon	-	-	-	-	-	1,657,733	-	-	-	-	-	-	1,657,733
Project Administration	2,077,234	402,038	338,788	288,788	288,788	-	-	-	-	-	-	-	2,993,598
FTCP Fairgrounds	121,726	1,588,558	1,364,536	-	1,071,349	-	-	-	-	-	-	-	2,557,611
FTCP Amphitheater	1,908,260	1,746,265	1,746,265	-	-	-	-	-	-	-	-	-	3,654,525
Cataract Lake County Park	-	50,000	50,000	-	417,599	-	-	-	-	-	-	-	467,599
Navajo Interpretive Sites	-	374,078	-	374,078	-	-	-	-	-	-	-	-	374,078
Peaks View County Park	287,217	133,751	-	500,197	-	-	-	-	-	-	-	-	787,414
Raymond Park	352,795	882,109	847,689	-	-	-	-	-	-	-	-	-	1,200,484
Sawmill County Park	126,163	25,000	25,000	-	-	-	-	-	-	-	-	-	151,163
Tuba City Park	3,207,106	18,501	1,040	-	-	-	-	-	-	-	-	-	3,208,146
Doney Park Urban Trail	85,251	943,970	558,810	-	-	-	-	-	-	-	-	-	644,061
Kanab Creek Trail	-	46,760	46,760	-	-	-	-	-	-	-	-	-	46,760
Operations & Maintenance	1,884,936	560,913	560,913	554,151	-	-	-	-	-	-	-	-	3,000,000
Total Uses of Funds	\$ 11,139,302	\$ 22,510,497	\$ 23,076,000	\$ 1,717,214	\$ 1,777,736	\$ 4,420,622	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,130,875
Net Increase/(Decrease)	\$ 12,462,346	\$ (11,998,316)	\$ (13,993,579)	\$ 1,100,536	\$ 1,209,079	\$ (1,241,701)	\$ 502,354	\$ 1,171	\$ 1,206	\$ 1,242	\$ 1,280	\$ 1,318	
Beginning Fund Balance	\$ -	\$ 12,462,346	\$ 12,462,346	\$ (1,531,234)	\$ (430,698)	\$ 778,381	\$ (463,319)	\$ 39,034	\$ 40,205	\$ 41,412	\$ 42,654	\$ 43,934	
*Ending Fund Balance	\$ 12,462,346	\$ 464,030	\$ (1,531,234)	\$ (430,698)	\$ 778,381	\$ (463,319)	\$ 39,034	\$ 40,205	\$ 41,412	\$ 42,654	\$ 43,934	\$ 45,252	

*FY11 project estimates were provided by the Parks & Recreation Department. It is likely total FY11 expenditures will be less than the projected \$23,076,000 and that a short-term loan to CPOS to cover the projected fund balance deficit will not be necessary

**Coconino County Flood Control District
10-Year Financial Plan**

	FY10	FY11		FY12	FY13	FY14	FY15	Projected				FY20
		Budget	Estimated					FY16	FY17	FY18	FY19	
Revenue												
Property Taxes	\$ 1,583,741	\$ 1,479,891	\$ 1,479,891	\$ 1,183,913	\$ 1,249,028	\$ 1,311,479	\$ 1,377,053	\$ 1,425,250	\$ 1,475,134	\$ 1,526,764	\$ 1,580,200	\$ 1,635,507
Other Revenue	59,649	48,117	48,117	4,667	4,667	10,426	4,667	4,667	4,667	4,667	4,667	4,667
Total Revenue	1,643,390	1,528,008	1,528,008	1,188,580	1,253,695	1,321,905	1,381,720	1,429,917	1,479,801	1,531,431	1,584,867	1,640,174
Operating Expenditures	298,277	280,491	280,491	263,364	270,160	277,200	284,496	292,057	299,895	308,020	316,444	325,180
Net Resources Before Capital/Schultz Fire	\$ 1,345,113	\$ 1,247,517	\$ 1,247,517	\$ 925,216	\$ 983,535	\$ 1,044,705	\$ 1,097,224	\$ 1,137,860	\$ 1,179,906	\$ 1,223,411	\$ 1,268,423	\$ 1,314,994
Capital Expenditures												
Capital Expenditures	-	100,429	51,982	101,704	106,093	110,671	115,447	120,429	125,626	131,048	136,704	142,604
Capital Transfers	199,815	1,959,500	64,500	1,325,000	1,000,000	1,100,000	1,050,000	750,000	1,100,000	1,050,000	1,050,000	1,050,000
Total Capital	\$ 199,815	\$ 2,059,929	\$ 116,482	\$ 1,426,704	\$ 1,106,093	\$ 1,210,671	\$ 1,165,447	\$ 870,429	\$ 1,225,626	\$ 1,181,048	\$ 1,186,704	\$ 1,192,604
Schultz Flood Response												
FEMA Pass-Thru Revenue	\$ -	\$ -	\$ -	\$ (420,134)	\$ (599,168)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADEM Revenue	-	-	-	(292,636)	(110,264)	-	-	-	-	-	-	-
Other Revenue	-	(431,602)	(431,602)	(75,000)	(1,105,575)	-	-	-	-	-	-	-
General Fund Loan	-	(1,000,000)	(1,000,000)	-	-	1,000,000	-	-	-	-	-	-
Total Expenditures	8,715	2,800,000	5,559,841	921,180	427,160	383,140	339,120	-	-	-	-	-
Net Schultz Flood Response	\$ 8,715	\$ 1,368,398	\$ 4,128,239	\$ 133,409	\$ (1,387,847)	\$ 1,383,140	\$ 339,120	\$ -	\$ -	\$ -	\$ -	\$ -
Net Increase/(Decrease) in Fund Balance	1,136,583	(2,180,810)	(2,997,204)	(634,897)	1,265,290	(1,549,106)	(407,343)	267,431	(45,720)	42,363	81,719	122,390
Beginning Fund Balance	1,422,182	2,558,765	2,558,765	(438,439)	(1,073,336)	191,954	(1,357,153)	(1,764,495)	(1,497,064)	(1,542,785)	(1,500,422)	(1,418,702)
Ending Fund Balance	\$ 2,558,765	\$ 377,955	\$ (438,439)	\$ (1,073,336)	\$ 191,954	\$ (1,357,153)	\$ (1,764,495)	\$ (1,497,064)	\$ (1,542,785)	\$ (1,500,422)	\$ (1,418,702)	\$ (1,296,312)
*Secondary Property Tax Rate	\$ 0.2000	\$ 0.2000	\$ 0.2000	\$ 0.2000	\$ 0.2000	\$ 0.2000	\$ 0.2000	\$ 0.2000	\$ 0.2000	\$ 0.2000	\$ 0.2000	\$ 0.2000

	FY10	FY11		FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20
		Budget	Estimated									
Capital Expenditures												
Forest Lakes culverts	\$ 154,915	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Merzville & Sheep Springs Culverts	-	64,500	64,500	-	-	-	-	-	-	-	-	-
Bader Rd Rio crossing	-	425,000	-	425,000	-	-	-	-	-	-	-	-
Timberline Drainage Improvements - Phase I	-	500,000	-	-	-	-	-	-	-	-	-	-
Mt. View Ranchos drainage	-	150,000	-	150,000	-	-	-	-	-	-	-	-
Elk Place & Hillside Dr. drainage improvements	-	350,000	-	350,000	-	-	-	-	-	-	-	-
S. Snowbowl Rd	-	400,000	-	400,000	-	-	-	-	-	-	-	-
Kachina Village detention	-	70,000	-	-	-	-	-	-	-	-	-	-
Turkey Trail drainage	-	-	-	-	500,000	-	-	-	-	-	-	-
Hillside Drive drainage improvement	-	-	-	-	500,000	-	-	-	-	-	-	-
Mountain Dell drainage box culverts	-	-	-	-	-	600,000	-	-	-	-	-	-
Clear Creek Pines 4, 5 & 6, drainage system	-	-	-	-	-	500,000	-	-	-	-	-	-
Spring Valley Road - replace low water crossing	-	-	-	-	-	-	450,000	-	-	-	-	-
Pine Del drainage improvements	-	-	-	-	-	-	600,000	-	-	-	-	-
Fernwood drainage improvement	-	-	-	-	-	-	-	400,000	-	-	-	-
Cedarwood Dr. & Bow String Rd - drainage improvements	-	-	-	-	-	-	-	350,000	-	-	-	-
Suzette Lane - install Rio De Flag stream crossing	-	-	-	-	-	-	-	-	600,000	-	-	-
Clear Creek Pines 3 & 7, drainage system	-	-	-	-	-	-	-	-	500,000	-	-	-
Kaibab Estates West box culverts on Cumberland & Joyce	-	-	-	-	-	-	-	-	-	700,000	-	-
Kaibab Estates West drainage improvements	-	-	-	-	-	-	-	-	-	350,000	500,000	-
Timberline Drainage improvements - Phase II	-	-	-	-	-	-	-	-	-	-	550,000	-
Espee Road Stream crossing	-	-	-	-	-	-	-	-	-	-	-	1,050,000
Total Capital Expenditures	\$ 154,915	\$ 1,959,500	\$ 64,500	\$ 1,325,000	\$ 1,000,000	\$ 1,100,000	\$ 1,050,000	\$ 750,000	\$ 1,100,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000

**Coconino County Flood Control District
10-Year Financial Plan**

	FY10	FY11		FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20
		Budget	Estimated									
Schulz Flood Response												
Response to Date	\$ 8,715	\$ 1,931,250	\$ 1,931,250	\$ (712,771)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Projected On-Going Operational Costs	-	100,000	100,000	300,000	275,000	250,000	225,000	-	-	-	-	-
Ongoing Protection and Maintenance	-	57,060	57,060	171,180	152,160	133,140	114,120	-	-	-	-	-
Copeland Channel Liner	-	610,950	610,950	-	(610,950)	-	-	-	-	-	-	-
Campbell Avenue Channel Stabilization	-	-	798,891	-	(679,057)	-	-	-	-	-	-	-
Sunset Crater & Fernwood Drainage Improvement & Design	-	280,088	280,088	450,000	-	-	-	-	-	-	-	-
Drainage Master Plan	-	-	300,000	(75,000)	(75,000)	-	-	-	-	-	-	-
Culvert at the top of Campbell	-	-	600,000	-	-	-	-	-	-	-	-	-
Other County Roads	-	-	450,000	-	(450,000)	-	-	-	-	-	-	-
Total Schulz Flood Response	\$ 8,715	\$ 2,979,348	\$ 5,128,239	\$ 133,409	\$ (1,387,847)	\$ 383,140	\$ 339,120	\$ -	\$ -	\$ -	\$ -	\$ -

FY11 Costs to Date are net of projected reimbursements that will be received in FY11

**Coconino County Revolving Loan Fund
10-Year Cash Fund Balance**

	FY10	Projected										
		FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	
Cash Increases												
Debt Service Interest-District Loans	\$ 13,890	\$ 11,235	\$ 8,633	\$ 6,166	\$ 3,968	\$ 1,956	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Investment Income	39,138	43,945	56,716	61,082	65,153	69,051	72,745	74,928	77,176	79,491	81,876	
Loan Repayments-Debt Service Principal												
Kiowa Comanche	18,817	13,342	13,904	14,405	14,846	15,428						
Pinon	16,776	10,018	10,171	10,435	10,712							
Tonowanda	5,352	4,515	4,588	4,771	4,965	5,168						
Buckboard Trail	17,519	13,295	13,798									
Lupine	11,100	13,280	13,867	14,393	14,961	15,571						
Oakwood Pines	24,732	9,200	9,400									
Pawnee	14,559	10,717	11,103	11,516	11,860	12,334						
Shoshone	6,094	3,204	3,322	3,348	3,483	3,625						
New Districts												
Total Cash Increases	167,977	132,750	145,502	135,716	129,948	123,133	72,745	74,928	77,176	79,491	81,876	
Cash Decreases												
Loans Issued												
New Districts	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Decreases	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal: Cash Increases - Cash Decreases	167,977	132,750	145,502	135,716	129,948	123,133	72,745	74,928	77,176	79,491	81,876	
Beginning Cash Balance	1,589,822	1,757,799	1,890,549	2,036,052	2,171,767	2,301,715	2,424,848	2,497,594	2,572,522	2,649,697	2,729,188	
Ending Cash Balance	\$ 1,757,799	\$ 1,890,549	\$ 2,036,052	\$ 2,171,767	\$ 2,301,715	\$ 2,424,848	\$ 2,497,594	\$ 2,572,522	\$ 2,649,697	\$ 2,729,188	\$ 2,811,064	
Outstanding Loan Balances-Receivables												
Kiowa Comanche	\$ 71,925	\$ 58,583	\$ 44,679	\$ 30,274	\$ 15,428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pinon	41,336	31,318	21,147	10,712	-	-	-	-	-	-	-	-
Tonowanda	24,007	19,492	14,904	10,133	5,168	-	-	-	-	-	-	-
Buckboard Trail	27,093	13,798	-	-	-	-	-	-	-	-	-	-
Lupine	72,072	58,792	44,925	30,532	15,571	-	-	-	-	-	-	-
Oakwood Pines	28,200	19,000	9,600	-	-	-	-	-	-	-	-	-
Pawnee	57,530	46,813	35,710	24,194	12,334	-	-	-	-	-	-	-
Shoshone	16,982	13,778	10,456	7,108	3,625	-	-	-	-	-	-	-
New Districts	-	-	-	-	-	-	-	-	-	-	-	-
Total Receivables	339,145	261,574	181,421	112,953	52,126	-	-	-	-	-	-	-
Total Cash and Receivables	\$ 2,096,944	\$ 2,152,123	\$ 2,217,473	\$ 2,284,720	\$ 2,353,841	\$ 2,424,848	\$ 2,497,594	\$ 2,572,522	\$ 2,649,697	\$ 2,729,188	\$ 2,811,064	

Assumptions:

Loans are to existing districts already in the repayment phase
No new districts under \$300,000 in the next 10 years