



Over \$2 Million in Permanent Cost Reductions

In 2009, Coconino County took immediate steps to reduce road maintenance expenditures and began expediting improvements to increase efficiency. Immediate cost reduction efforts included not filling most vacant positions, and nearly eliminating all investments in paved road maintenance and equipment replacement.

In effect, the County stopped investing in paved road maintenance and equipment to avoid drastically reducing service levels. These actions insulated most County residents from the impacts of the decline and reduced the impact to the road maintenance fund reserves.

Short-Term Strategies

- Kept 32 positions vacant
- No investment in paved roads
- No investment in road maintenance equipment

Long-Term Strategies

- Eliminated positions
- Extended equipment replacement life cycle
- Balanced equipment utilization
- Reduced fleet size
- More efficient snow plan

35% of paved roads are in severe or poor condition. Paved road repair costs:

**Pay NOW
\$70 Million**



**Pay More Later
\$109 Million**

